

RESOLUTION NO. 27655

WHEREAS, on recommendation of Management, there was presented for approval, Award of seven (7)-year Contract to HDR Engineering, Inc. covering project management and construction management services for projects related to the Airfield and Terminal Modernization Project Roadway Improvements at Los Angeles International Airport, for cost not to exceed \$138,500,000; and appropriation of \$83,500,000 for said contractor's and Los Angeles World Airports' owner-carried costs; and

WHEREAS, the Airfield and Terminal Modernization Project (ATMP) consists of several primary elements, including airfield improvements that would enhance operational management and safety within the north airfield, new terminal facilities that would upgrade passenger processing capabilities and enhance passenger experience, and an improved system of roadways to better access the Central Terminal Area (CTA) and reduce congestion in and around Los Angeles International Airport (LAX); and

WHEREAS, the projects related to ATMP Roadway Improvements will provide landside access to the proposed Terminal 9 facility, develop a comprehensive network of roadway system improvements that would separate and remove airport-related (i.e., CTA-related) traffic from the local roadway system (e.g., Sepulveda Boulevard), and improve access to the LAX Economy Parking and future Ground Transportation Center that is linked to the future Automated People Mover system; and

WHEREAS, those projects will be the largest and most comprehensive roadway construction undertaken at LAX since the addition to the upper-level roadways, completed nearly 40 years ago in preparation for the 1984 Summer Olympics; and

WHEREAS, due to the number of projects currently managed by LAWA, consultants are employed through as-needed service contracts to augment staff on a non-permanent basis and provide expertise and specialty services not readily available through City of Los Angeles (City) resources. As such, Los Angeles World Airports (LAWA) sought out a team of professionals with a strong background of experience and expertise in roadway and transportation improvement projects to act as the owner's representative and provide project management and construction management (PM/CM) services for the project; and

WHEREAS, LAWA received proposals from the following five firms that responded to the issued Request for Proposals (RFP):

- Arcadis-Mott MacDonald, Joint Venture
- ATMP Partners
- HDR Engineering, Inc. (HDR)
- Parsons Transportation Group
- WSP USA, Inc.; and

WHEREAS, the proposals were evaluated in accordance with the following criteria in the RFP:

Part	Criteria Description	Criteria Score / Weight
A	Administrative Requirements	
	Administrative Submittal	Pass/Fail



(table continued)

Part	Criteria Description	Criteria Score / Weight			
		Max Review Score	Weight	Max Weighted Points	Minimum Qualifying Weighted Score*
B	Technical Criteria				
B1	B. Minimum Qualifications	Pass/Fail			
B2	C. Firm Experience	10	20	200	
	D. Key Personnel	10	20	200	
	E. Approach To Project Scope	10	20	200	
	F. Inclusivity	10	10	100	
	Sub-Total Points			700	560
	Interview	10	30	300	
	Total Weighted Technical Points			1000	

*LAWA may elect to modify, or forego, a minimum qualifying score based on the number of proposals and/or other operational considerations in the best interest of LAWA; and

WHEREAS, LAWA's Procurement Services Division reviewed all administrative requirements submitted and determined that all firms passed. The following three firms were interviewed after review of the technical proposals by the Evaluation Panel:

- Arcadis-Mott MacDonald, Joint Venture
- ATMP Partners
- HDR; and

WHEREAS, staff calculated the final ranking based on scores from the technical proposals and interviews. HDR was the highest ranked proposer; and

WHEREAS, as a potential federally-funded project, LAWA procured the Contract under federal guidelines. Under federal policy, said procurement was not subject to LAWA's Local Business Preference Program, nor its mandatory Small Business Enterprise/Local Business Enterprise/Local Small Business Enterprise programs. Furthermore, under federal guidelines, LAWA must make the selection for a professional services contract based upon qualifications only and enter into negotiations with the highest-ranking proposer. The Evaluation Panel believed that HDR provided the best proposal and team. HDR was able to display unique capabilities, expertise, and experience that LAWA believes will provide it with the best outcome on the project. HDR displayed a good understanding of the project throughout its team, and detailed strong previous experience with similar projects to those contemplated under the Contract. LAWA entered into negotiations with HDR, the result of which led to the not-to-exceed contract value of \$138,500,000 over the seven-year contract duration. Said amount is generally consistent with LAWA's independent estimate of the PM/CM costs of the ATMP Roadway Improvements Project; and

WHEREAS, HDR will provide expert and specialized staffing resources as required to assist with the management of the progressive design-build project throughout the design, preconstruction, and construction phases, from inception to closeout. It will work closely with stakeholders including, but not limited to, the California Department of Transportation; various City departments, including the Departments of Transportation, Building and Safety, Bureau of Engineering, and Water and Power; divisions within LAWA (such as Police, Operations, and Facilities Maintenance); consultants; contractors; and other stakeholders as needed; and

WHEREAS, HDR will provide expert assistance to LAWA in the management of projects related to ATMP Roadway Improvements from the design phase and throughout the construction and closeout phases. The services include, but are not limited to:

- Project Management
- Document Controls
- Cost and Schedule Controls
- Closeout
- Construction Impact Analysis
- Maintenance of Traffic Assessments
- Stakeholder Coordination
- Executive Reporting
- Construction Management
- Design Reviews
- Estimating Services or Analysis
- Peer Reviews
- Constructability Reviews
- Change Management
- Outreach
- Risk Assessments; and

WHEREAS, the capital funds in the amount of \$83,500,000, for appropriation, includes \$59,650,000 for HDR's services and \$23,850,000 for LAWA owner-carried costs (soft costs) to oversee the progressive design and early/enabling works packages related to the ATMP Landside Improvements; and

WHEREAS, the project will be partially grant funded. LAWA has requested Bipartisan Infrastructure Law (BIL) grant funds from the Federal Aviation Administration (FAA) for the project in the 2022 and 2023 competitive grant funding cycles. On July 7, 2022, FAA awarded \$50 million in grant funds for the project from the 2022 funding cycle. The FAA is anticipated to announce projects selected for awards for the 2023 funding cycle by March 2023. In addition to the confirmed \$50 million award, LAWA received formula grant allocations in the amount of \$158.6 million, consisting of \$79.3 million for the 2022 allocation year and \$79.3 million for the 2023 allocation year, which LAWA will apply to the project; and

WHEREAS, any activity (approval of bids, execution of contracts, allocation of funds, etc.) for which the underlying project has previously been evaluated for environmental significance and processed according to the requirements of the California Environmental Quality Act (CEQA) is exempt from further review pursuant to Article II, Section 2.i of the Los Angeles City CEQA Guidelines. The environmental impacts of the ATMP Roadway Improvements were evaluated under the Environmental Impact Report for the LAX ATMP certified by the Board of Airport Commissioners on October 7, 2021 (Resolution 27351); and

WHEREAS, HDR will comply with the provisions of the Living Wage Ordinance and Affirmative Action Program; and

WHEREAS, Procurement Services Division has reviewed this action (File 10272) and established a 15% Disadvantaged Business Enterprise (DBE) goal. HDR has pledged 25% DBE participation; and

WHEREAS, HDR is assigned Business Tax Registration Certificate 0000032976-0001-9; and

WHEREAS, HDR will comply with the provisions of the Child Support Obligations Ordinance; and

WHEREAS, HDR must have approved insurance documents, in the terms and amounts required, on file with LAWA prior to issuance of a Notice to Proceed; and

WHEREAS, pursuant to Charter Section 1022, staff determined that the work specified in the Contract can be performed more feasibly or economically by an Independent Contractor than by City employees; and

WHEREAS, HDR has submitted the Contractor Responsibility Program Questionnaire and Pledge of Compliance, and will comply with the provisions of said program; and

WHEREAS, HDR has been determined by Public Works, Office of Contract Compliance, to be in full compliance with the provisions of the Equal Benefits Ordinance; and

WHEREAS, HDR will be required to comply with the provisions of the First Source Hiring Program for all non-trade LAX jobs; and

WHEREAS, HDR has submitted the Bidder Contributions CEC Form 55 and the MLO CEC Form 50, and will comply with their provisions; and

WHEREAS, HDR Engineering, Inc. has submitted the Iran Contracting Act, and will comply with its provisions; and

WHEREAS, actions taken on this item by the Board of Airport Commissioners will become final pursuant to the provisions of Los Angeles City Charter Section 373;

NOW, THEREFORE, BE IT RESOLVED that the Board of Airport Commissioners adopted the Staff Report; determined that this action is exempt from the California Environmental Quality Act (CEQA) pursuant to Article II, Section 2.i of the Los Angeles City CEQA Guidelines; found that the work can be performed more economically or feasibly by an independent contractor than by City employees; approved Award of seven (7)-year Contract to HDR Engineering, Inc. covering project management and construction management services for projects related to the Airfield and Terminal Modernization Project Roadway Improvements at Los Angeles International Airport, for cost not to exceed \$138,500,000; further approved appropriation of not to exceed \$83,500,000, which includes \$59,650,000 for HDR Engineering, Inc. costs and \$23,850,000 for Los Angeles World Airports' owner-carried costs (soft costs), from the LAX Revenue Fund to WBS Element 1.21.24A-700 (ATMP – Roadway Improvements); and authorized the Chief Executive Officer, or designee, to execute said Contract with HDR Engineering, Inc. after approval as to form by the City Attorney and approval by the Los Angeles City Council.

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I hereby certify that this Resolution No. 27655 is true and correct, as adopted by the Board of Airport Commissioners at its Regular Meeting held on Thursday, December 15, 2022.



Grace Miguel – Secretary
BOARD OF AIRPORT COMMISSIONERS