**REPORT** FROM

# OFFICE OF THE CITY ADMINISTRATIVE OFFICER

Date:        June 2, 2022

To:          City Council

From:        Matthew W. Szabo, City Administrative Officer

Reference:   Homeless Housing, Assistance, and Prevention Program (HHAP) Round 3

Subject:     Application for the State of California Homeless Housing, Assistance, and
             Prevention Program (HHAP) Round 3

## SUMMARY

On March 23, 2022, the Council adopted a Homeless and Poverty Committee report instructing the City Administrative Officer (CAO) to apply for the State of California Homeless Housing, Assistance, and Prevention Program Round 3 (HHAP-3) funding. Additionally, the CAO and the Chief Legislative Analyst (CLA) were instructed to report to Council with recommendations on the HHAP-3 funding categories and take into consideration input from the Los Angeles Homeless Services Authority (LAHSA), City Departments and priorities from the Council and Mayor.

The State of California HHAP-3 program is a $1 billion block grant program designed to provide jurisdictions with one-time grant funds to support regional coordination and expand or develop local capacity to address immediate homelessness challenges. This third round of HHAP was authorized by Assembly Bill (AB) 140 and signed into law by Governor Gavin Newsom on July 19, 2021. The City of Los Angeles anticipates receiving a total HHAP-3 allocation of $143,640,000. The application process for these funds is more complex than previous applications, as it requires evidence of regional coordination, the creation of a local homelessness action plan, and joint regional outcome goals.

This report outlines the recommended funding categories for the City's HHAP-3 application, the funding process to allocate HHAP funds within these categories, and requests authority to apply for the grant on or before Thursday, June 30, 2022, to meet the deadline.

**RECOMMENDATIONS**

That the City Council, subject to the approval by the Mayor:

1. APPROVE the proposed funding categories and amounts for the City's Homeless Housing, Assistance, and Prevention Program Round 3 application, which are further described in Table 1 of this report:

| HHAP-3 Funding Category | Amount |
|---|---|
| 1 Interim Housing Operating and Capital Costs | $68,855,991 |
| 2 Skid Row Housing | $7,000,000 |
| 3 Permanent Supportive Housing | $15,000,000 |
| 4 Outreach, Hygiene, Prevention and Supportive Services | $28,365,209 |
| 5 Youth Experiencing Homelessness or At Risk of Homelessness (10% Set Aside Required) | $14,364,000 |
| 6 Administrative Costs (Capped at 7%) | $10,054,800 |
| **Total** | $143,640,000 |

2. DESIGNATE the City Administrative Officer as the grant administrator for the Homeless Housing, Assistance, and Prevention Program Round 3;

3. DIRECT the City Administrative Officer to submit the City's application for the Homeless Housing, Assistance, and Prevention Program Round 3 to the State of California Interagency Council on Homelessness, by June 30, 2022;

4. AUTHORIZE the City Administrative Officer to execute any necessary documents to accept Homeless Housing, Assistance, and Prevention Program Round 3 funding on behalf of the City;

5. DESIGNATE the Homeless Strategy Committee as the oversight body for the Homeless Housing, Assistance, and Prevention Program Round 3;

6. APPROVE the funding allocation process for Homeless, Assistance, and Prevention Program Round 3 dollars outlined in this report;

7. AUTHORIZE the Controller to:
   a. Establish a new Special Fund, entitled "HHAP-3," within Department 10, to receive and disburse the Homeless Housing, Assistance, and Prevention Program Round 3 funds:
   b. Create the appropriation accounts named below, account numbers to be determined; and
   c. Upon receipt of the complete allocation of Homeless Housing,

Assistance, and Prevention Program Round 3 funds, increase appropriations within the newly created appropriation accounts as follows:

Special Fund: HHAP-3

| Account Name | Amount |
|---|---|
| FC-1: Interim Housing Operating and Capital Costs | $68,855,991 |
| FC-2: Skid Row Housing | $7,000,000 |
| FC-3: Permanent Supportive Housing | $15,000,000 |
| FC-4: Outreach, Hygiene, Prevention and Supportive Services | $28,365,209 |
| FC-5: Set-Aside for Youth | $14,364,000 |
| FC-6: Administrative Costs | $10,054,800 |
| **TOTAL** | **$143,640,000** |

8. AUTHORIZE the City Administrative Officer to:
   a. Prepare Controller instructions or make any necessary technical adjustments, including adjustments to the names of the Special Fund accounts recommended in this report, consistent with the Mayor and Council action in this matter, and authorize the Controller to implement these instructions; and
   b. Prepare any additional Controller instructions to reimburse City Departments for their accrued labor, material or permit costs related to projects in this report consistent with the Mayor and Council action on this matter and authorize the Controller to implement these instructions.

## BACKGROUND

The State of California Homeless Housing, Assistance, and Prevention Program Round 3 (HHAP-3), administered by the California Interagency Council on Homelessness (Cal-ICH), will provide the 13 largest cities, 58 counties, 44 Continuums of Care and federally recognized Tribal Governments in the State with $1,000,000,000 for immediate assistance to people experiencing homelessness. The City has been allocated $143,640,000.

State-defined HHAP-3 eligible uses include:

1. Rapid rehousing, including rental subsidies and incentives to landlords, such as security deposits and holding fees;
2. Operating subsidies in new and existing affordable or supportive housing units, emergency shelters, non-congregant shelters, interim or bridge housing, and navigation centers. Operating subsidies may include operating reserves;
3. Street outreach to assist persons experiencing homelessness to access permanent housing and services;
4. Services coordination, which may include access to workforce, education, and training programs, or other services needed to promote housing stability in supportive housing;
5. Systems support for activities necessary to create regional partnerships and

maintain a homeless services and housing delivery system, particularly for vulnerable populations including families and homeless youth;

6. Delivery of permanent housing and innovative housing solutions such as hotel and motel conversions;
7. Prevention and shelter diversion to permanent housing, including rental subsidies;
8. Interim sheltering, limited to newly developed clinically enhanced congregate shelters, new or existing non-congregate shelters, and operations of existing navigation centers and shelters based on demonstrated need. This interim sheltering must:
   a. Be low barrier;
   b. Comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code, and
   c. Prioritize interventions other than congregate shelters
9. Improvements to existing emergency shelters to lower barriers and increase privacy.

A minimum set-aside of ten (10) percent of the grant must be used to meet the needs of homeless youth or youth at risk of homelessness. Administrative costs are capped at seven (7) percent of the grant. 50 percent of HHAP-3 funds must be obligated by May 31, 2024, and 100 percent of the funds must be expended by June 30, 2026.

## Disbursements
Unlike earlier rounds of HHAP funding, HHAP-3 includes two disbursements of the total grantee allocation. Eligible applicants were required to submit a Standard Agreement to Apply by October 15, 2021, in order to receive the initial funding disbursement of 20 percent of an individual applicant's total allocation or 25 percent of joint applicant's total combined allocations.

The CAO submitted the Standard Agreement to Apply on September 20, 2021, and received the initial disbursement of $28,728,000 on March 23, 2022. Council adopted a Motion on May 24, 2022 (C.F. 20-1524-S1) to provide CAO authority to receive and deposit the initial disbursement. This amount is included in the funding proposal for this report.

## Bonus Disbursement
Another new component of HHAP-3 funding is the potential disbursement of Bonus Funding to the City if certain conditions are met. A total of $180 million in bonus funds will be available to CoC, City, and County recipients that meet funding obligation and outcome goals requirements. Cal-ICH will determine bonus award allocations based on the recipient's proportionate share of the homeless population based on PIT relative to the total homeless population of all jurisdictions eligible for bonus funding and will determine whether a recipient has met its funding obligation and outcome goals requirements through July 1, 2024, with bonus funding being awarded no later than November 1, 2024.

To receive bonus funds, the City must meet all six outcome goals included in the application- these goals are set at the CoC-level and must correspond to the goals

submitted by LAHSA and County in their HHAP-3 applications. There is further discussion of the outcome goals below.

**Application Process and Timeline**
The HHAP-3 application process is distinct from earlier rounds due to its greater level of complexity and detail. The application process itself is multi-part, with the City having already successfully completed the first portion and receiving the initial disbursement of the grant. The City must apply for its remainder HHAP-3 allocation of $114,912,000. Cal-ICH's application portal opened on May 20, 2022, and the application is due on or before Thursday, June 30, 2022.

To apply for the remainder disbursement, the City must submit: (1) a Local Homelessness Action Plan and (2) a Narrative.

The Local Homelessness Action Plan required by HHAP-3 is a document consisting of the following:
- Landscape Analysis of Needs and Demographics
- Landscape Analysis of People Being Served
- Landscape Analysis of State, Federal and Local Funding
- Outcome Goals
- Strategies to Achieve Outcome Goals

All the above documents are attached to this report and are required to be agendized for public comment prior to being submitted with the City's application.

*Landscape Analysis of Needs and Demographics*
This table has been populated with data from LAHSA from the 2020 Point in Time count and includes information on the total number of people experiencing homelessness in the City, along with information on their household composition, sub-population and other characteristics, gender, ethnicity, and race demographics.

*Landscape Analysis of People Being Served*
This table has been populated with data from LAHSA from the Homeless Management Information System (HMIS) from January 1 through December 31, 2021, and includes demographic information for people experiencing homelessness who accessed any of the following services: Permanent Supportive Housing, Rapid Rehousing, Transitional Housing, Interim Housing or Emergency Shelter, Diversion Services and Assistance, Homeless Prevention Services and Assistance, and Outreach and Engagement Services.

*Landscape Analysis of State, Federal and Local Funding*
This table has been populated by CAO with information on all local, state, and federal funds programmed for homelessness spending in Fiscal Year 2021-22 and Fiscal Year 2022-23. These sources include:
- HHAP Round 1 and Round 2
- Encampment Resolution Grant
- Project Roomkey and Rehousing

- Coronavirus Relief Funds (CRF)
- Emergency Solutions Grants - CARES Act (ESG-CV)
- Community Development Block Grant (CDGB)
- Community Development Block Grant CARES Act (CDBG-CV)
- HOME - American Rescue Plan Program (HOME-ARP)
- Proposition HHH
- County Roadmap Funds
- City General Fund

As directed by Cal-ICH, this table should not focus on funding only being expended directly alongside HHAP funding, but rather should document the full range of funding being used to implement the City's efforts to prevent and end homelessness while identifying the housing and services programming that is supported with those funds.

*Outcome Goals*
The Outcome Goals have been developed in collaboration with LAHSA and the Los Angeles County Chief Executive Office. Cal-ICH has mandated that the Outcome Goals be presented at the CoC-level and not the City-level and requires that all three regional partners (City, County and LAHSA) submit the same Outcome Goals. As described in the portion of the report on bonus disbursement, these goals will be used to determine if the City qualifies for bonus funds and the City will be required to meet all six goals to qualify.

Goals are themed around the following:
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach.

These goals should be considered only in the context of the grant application and not be considered the final or only goals for the City in its homelessness response. While Outcome Goals are required to be agendized for public comment, this information is also allowed to be edited before final submission to Cal-ICH. This detail is notable because LAHSA, County and CAO will participate in a meeting with Cal-ICH in early June to review the jointly proposed Outcome Goals and determine if any changes are required prior to the application submission.

*Strategies to Achieve Outcome Goals*
The final component of the Local Homelessness Action Plan is a table describing the strategies that the City will use to achieve the outcome goals. This table is populated by CAO based on strategies the City is currently implementing to address homelessness, including the Homelessness Roadmap, Project Homekey, and street engagement.

*Application Review*
Within 30 days of receiving a complete application, Cal-ICH will notify the City of whether the application is approved or if amendments are required. If an amendment is required, approval may take up to an additional 60 days. Upon approval of the application, the City will receive an award package, which includes an award letter, the remainder disbursement contract for funds, and a request for funds forms. The City will have 30 days to complete and return the documents, upon which Cal-ICH will initiate the disbursement process. Based on this time frame, the City should receive the remainder disbursement of HHAP-3 funds no later than October 2022.

Consistent with the previous State Homeless Emergency Aid Program (HEAP) and HHAP grants, this report recommends that the Homeless Strategy Committee (HSC) be designated as the HHAP-3 grant oversight body, and the CAO as the HHAP-3 grant administrator. The CAO will prepare and submit the HHAP-3 application and execute the HHAP-3 grant agreement with the State of California on behalf of the City.

## Regional Coordination
HHAP-3 is designed to build regional coordination between grant recipients and to help create a unified regional response to reduce and end homelessness. The City, County and LAHSA elected to submit separate applications for HHAP-3 funds but have worked to align on key components. Throughout the HHAP-3 planning process, CAO staff have participated in biweekly planning meetings with LAHSA and County to discuss HHAP-3 priorities and coordinate on the application process.

CAO and CLA participated in a series of meetings with LAHSA and County to create a joint presentation on HHAP-3 priorities and attended four separate community input sessions to present along with regional partners. CAO also provided this joint presentation at LAHSA Commission on April 22, 2022, to assist LAHSA in completing their required public meeting component for the application.

Regional coordination is a key component of HHAP-3, and this is particularly apparent in the setting of Outcome Goals, the evaluation of the City's progress towards those goals, and the potential allotment of a bonus disbursement, based on that progress. The Outcome Goals are set at a CoC-level and are required to be shared by each regional partner. Progress towards the Goals will be evaluated on a regional basis, with each partner having a role in achieving all six Goal metrics. The bonus disbursement will most likely be provided on a regional basis, though the State has not provided details yet on how progress will be determined.

## State Reporting Requirements
Cal-ICH requires HHAP-3 grantees to provide annual reports with the following information:
1. Ongoing tracking of specific uses and expenditures of program funds by eligible uses;
2. Number of people served that year, total number served in all years of the program, and the homeless population served;

3. Types of housing assistance provided broken out by number of people;
4. Outcome data for individuals served with program funds, including the type of housing an individual exited to, percentage of successful housing exits, and exit types for unsuccessful housing exits;
5. Data collection, including demographic information regarding individuals and families served, partnership among entities (or lack thereof), and participant and regional outcomes;
6. Clear metrics, including number of exits to permanent housing from unsheltered environments and interim housing, racial equity, and any other metrics deemed appropriate by Cal-ICH in consultation with the legislature and stakeholders

Additionally, the City will be responsible for reporting on progress made towards the six Outcome Goals.

The first annual report of HHAP-3 allocations will be due on December 31, 2022, and annually thereafter until all funds have been expended, with the final annual report due by October 1, 2026.

**DISCUSSION**

**<u>Recommended Funding Categories</u>**

At this time, it is recommended that all funding that is not part of the youth set-aside and administrative funds be reserved for ongoing operating costs for the City's various interim housing interventions, including the A Bridge Home Program (ABH), City COVID-19 Homelessness Roadmap (Roadmap) interventions and ongoing hygiene, outreach, prevention, and supportive services along with investment in housing solutions for people experiencing homelessness in Skid Row. The City has aggressively ramped up homelessness interventions, particularly through the Roadmap which has led to the creation of 6700 interim housing units that must be maintained to meet the terms of Memorandum of Understanding with the County through June 30, 2025. These interventions are also supported by the annual $60 million the County agreed to provide towards operating costs based on the maintenance of the minimum 6,700 interventions. While CAO has released a report to program HHAP Round 2 funds which will ideally cover ongoing liabilities for FY22-23, HHAP-3 presents the City's best opportunity to fund its ongoing liabilities in FY23-24.

The HHAP-3 funding categories and funding amounts are described in Table 1 below. Corresponding State eligible uses for each Proposed HHAP-3 Funding Category are also provided for reference. The State allows the City to reprogram within the categories as necessary.

| | Proposed HHAP-3 Funding Category | State HHAP-3 Eligible Use | Amount |
|---|---|---|---|
| 1 | Interim Housing Operating and Capital Costs<br>Includes continued funding for A Bridge Home and Roadmap. | 2 and 8 | $68,855,991 |
| 2 | Skid Row Housing<br>Includes funding for innovative housing solutions for people experiencing homelessness in Skid Row. | 6, 7, 8 and 9 | $7,000,000 |
| 3 | Permanent Supportive Housing<br>Includes funding for Project Homekey matching funds. | 6 | $15,000,000 |
| 4 | Outreach, Hygiene, Prevention and Supportive Services<br>Includes funding for ongoing programs to provide hygiene services, street engagement and other supportive services. | 3 and 7 | $35,365,209 |
| 5 | Youth Experiencing Homelessness or At Risk of Homelessness (10% Set-Aside Required)<br>Ten (10) percent of HHAP-3 funds must be set aside for youth experiencing or at risk of homelessness | Multiple Uses | $14,364,000 |
| 6 | Administrative Costs (Capped at 7%)<br>HHAP-3 guidelines allow grantees to use up to seven (7) percent of funds for administrative costs to support HHAP-3 funded programs. | Multiple Uses | $10,054,800 |
| Total | | | $143,640,000 |

*Administrative Costs*
Because this is the only source of funds to support City costs associated with HHAP-3 program implementation, the CAO recommends that the full seven (7) percent allowed for administrative costs be allocated to Category 7. Once all HHAP-3 program allocations are determined, any remaining balance will be recommended for reprogramming to other funding categories.

**FISCAL IMPACT STATEMENT**

There is no impact to the General Fund at this time as a result of the recommendations in this report. The City will receive $143,640,000 from the State of California through the Homeless Housing, Assistance, and Prevention Program Round 3 to support the recommendations in this report. The estimated cost to operate the City's interim housing sites (A Bridge Home and Roadmap) along with hygiene, outreach, prevention, and supportive services programs in Fiscal Year 2023-24 is approximately $109,453,249 if all current programs continue to receive funding and no new programs are added. If the City does not receive additional State funding, these costs will be considered through the City's annual budget process, which is subject to Mayor and Council approval.

**FINANCIAL POLICIES STATEMENT**

The recommendations in this report comply with the City's Financial Policies.

Attachments:
1. Landscape Analysis of Needs and Demographics
2. Landscape Analysis of People Being Served
3. Landscape Analysis of State, Federal and Local Funding
4. Outcome Goals
5. Strategies to Achieve Outcome Goals

*MWS:PH:BB:MW:16220181*

## Table 1. Landscape Analysis of Needs and Demographics

| | People Experiencing Homelessness | Source and Date Timeframe of Data |
|---|---|---|
| **Population and Living Situations** | | |
| **TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS** | 41,290 | HUD 2020 PIT Count |
| # of People Who are **Sheltered** (ES, TH, SH) | 12,438 | HUD 2020 PIT Count |
| # of People Who are **Unsheltered** | 28,852 | HUD 2020 PIT Count |
| **Household Composition** | | |
| # of Households **without Children** | 32,982 | HUD 2020 PIT Count |
| # of Households with **At Least 1 Adult & 1 Child** | 2,644 | HUD 2020 PIT Count |
| # of Households with **Only Children** | 380 | HUD 2020 PIT Count |
| **Sub-Populations and Other Characteristics** | | |
| # of Adults Who are Experiencing **Chronic Homelessness** | 15,747 | HUD 2020 PIT Count |
| # of Adults Who are Experiencing **Significant Mental Illness** | 9,123 | HUD 2020 PIT Count |
| # of Adults Who are Experiencing **Substance Abuse** Disorders | 10,357 | HUD 2020 PIT Count |
| # of Adults Who are **Veterans** | 2,120 | HUD 2020 PIT Count |
| # of Adults with **HIV/AIDS** | 904 | HUD 2020 PIT Count |
| # of Adults Who are **Survivors of Domestic Violence** | 11,622 | HUD 2020 PIT Count |
| # of **Unaccompanied Youth (under 25)** | 2,100 | HUD 2020 PIT Count |
| # of **Parenting Youth (under 25)** | 380 | HUD 2020 PIT Count (note: could include youth caretaking for younger siblings as well as their own children) |
| # of People Who are **Children of Parenting Youth** | 567 | HUD 2020 PIT Count |

Attachment 1: Landscape Analysis of Needs and Demographics

| Gender Demographics | | |
|---|---|---|
| # of **Women/Girls** | 13,330 | HUD 2020 PIT Count |
| # of **Men/Boys** | 27,790 | HUD 2020 PIT Count |
| # of People Who are **Transgender** | 666 | HUD 2020 PIT Count |
| # of People Who are **Gender Non-Conforming** | 170 | HUD 2020 PIT Count |
| **Ethnicity and Race Demographics** | | |
| # of People Who are **Hispanic/Latino** | 13,424 | HUD 2020 PIT Count |
| # of People Who are **Non-Hispanic/Non-Latino** | Not Available | HUD 2020 PIT Count |
| # of People Who are **Black or African American** | 15,622 | HUD 2020 PIT Count |
| # of People Who are **Asian** | 502 | HUD 2020 PIT Count |
| # of People Who are **American Indian or Alaska Native** | 430 | HUD 2020 PIT Count |
| # of People Who are **Native Hawaiian or Other Pacific Islander** | 76 | HUD 2020 PIT Count |
| # of People Who are **White** | 10,293 | HUD 2020 PIT Count |
| # of People Who are **Multiple Races** | 943 | HUD 2020 PIT Count |

Attachment 2, Landscape Analysis of People Being Served

## Table 2. Landscape Analysis of People Being Served

| | Permanent Supportive Housing (PSH) | Rapid Rehousing (RRH) | Transitional Housing (TH) | Interim Housing or Emergency Shelter (IH / ES) | Diversion Services and Assistance (DIV) | Homelessness Prevention Services & Assistance (HP) | Outreach and Engagement Services (O/R) | Source(s) and Timeframe of Data |
|---|---|---|---|---|---|---|---|---|
| **Household Composition** | | | | | | | | |
| # of Households **without Children** | 10,173 | 7,902 | 1,149 | 23,285 | 5,300 | 1,479 | 58,163 | HMIS, 1/1/21 to 12/31/21 |
| # of Households with **At Least 1 Adult & 1 Child** | 808 | 3,209 | 228 | 2,533 | 1,568 | 493 | 342 | HMIS, 1/1/21 to 12/31/21 |
| # of Households with **Only Children** | 8 | 40 | 3 | 123 | 5 | 17 | 420 | HMIS, 1/1/21 to 12/31/21 |
| **Sub-Populations and Other Characteristics** | | | | | | | | |
| # of Adults Who are Experiencing **Chronic Homelessness** | 4,690 | 3,354 | 154 | 8,482 | Not available | 227 | 10,589 | HMIS, 1/1/21 to 12/31/21 |
| # of Adults Who are Experiencing **Significant Mental Illness** | 7,617 | 3,948 | 544 | 8,850 | Not available | 594 | 12,811 | HMIS, 1/1/21 to 12/31/21 |
| # of Adults Who are Experiencing **Substance Abuse** Disorders | 2,222 | 1,140 | 224 | 4,772 | Not available | 128 | 9,796 | HMIS, 1/1/21 to 12/31/21 |
| # of Adults Who are **Veterans** | 1,027 | 1,445 | 242 | 557 | 147 | 287 | 1,412 | HMIS, 1/1/21 to 12/31/21 |
| # of Adults with **HIV/AIDS** | 740 | 194 | 41 | 549 | Not available | 36 | 593 | HMIS, 1/1/21 to 12/31/21 |
| # of Adults Who are **Survivors of Domestic Violence** | 1,894 | 2,829 | 300 | 5,099 | Not available | 308 | 4,875 | HMIS, 1/1/21 to 12/31/21 |
| # of **Unaccompanied Youth (under 25)** | 380 | 625 | 478 | 1,491 | Not available | 55 | 4,126 | HMIS, 1/1/21 to 12/31/21 |
| # of **Parenting Youth (under 25)** | 135 | 715 | 100 | 526 | Not available | 121 | 95 | HMIS, 1/1/21 to 12/31/21 |
| # of People Who are **Children of Parenting Youth** | 103 | 457 | 113 | 350 | Not available | 26 | 65 | HMIS, 1/1/21 to 12/31/21 |
| **Gender Demographics** | | | | | | | | |
| # of **Women/Girls** | 4,984 | 8,482 | 580 | 10,412 | 4,277 | 1,670 | 15,624 | HMIS, 1/1/21 to 12/31/21 |
| # of **Men/Boys** | 7,209 | 8,470 | 758 | 13,862 | 3,328 | 1,616 | 30,944 | HMIS, 1/1/21 to 12/31/21 |
| # of People Who are **Transgender** | 98 | 88 | 27 | 261 | 63 | 7 | 541 | HMIS, 1/1/21 to 12/31/21 |
| # of People Who are **Gender Non-Conforming** | 12 | 17 | 20 | 67 | 30 | 2 | 99 | HMIS, 1/1/21 to 12/31/21 |
| **Ethnicity and Race Demographics** | | | | | | | | |

Attachment 2, Landscape Analysis of People Being Served

| | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| # of People Who are **Hispanic/Latino** | 3,228 | 6,042 | 507 | | 8,623 | 2,706 | 1,500 | 16,637 | HMIS, 1/1/21 to 12/31/21 |
| # of People Who are **Non-Hispanic/Non-Latino** | 9,020 | 10,634 | 859 | | 15,468 | 4,429 | 1,686 | 28,314 | HMIS, 1/1/21 to 12/31/21 |
| # of People Who are **Black or African American** | 6,212 | 8,028 | 619 | | 10,155 | 2,790 | 1,113 | 16,179 | HMIS, 1/1/21 to 12/31/21 |
| # of People Who are **Asian** | 180 | 177 | 20 | | 363 | 97 | 43 | 602 | HMIS, 1/1/21 to 12/31/21 |
| # of People Who are **American Indian or Alaska Native** | 201 | 245 | 27 | | 475 | 128 | 37 | 994 | HMIS, 1/1/21 to 12/31/21 |
| # of People Who are **Native Hawaiian or Other Pacific Islander** | 79 | 112 | 14 | | 174 | 61 | 16 | 363 | HMIS, 1/1/21 to 12/31/21 |
| # of People Who are **White** | 5,152 | 6,720 | 562 | | 10,996 | 3,065 | 1,443 | 23,851 | HMIS, 1/1/21 to 12/31/21 |
| # of People Who are **Multiple Races** | 286 | 448 | 46 | | 563 | 149 | 46 | 745 | HMIS, 1/1/21 to 12/31/21 |

Attachment 3, Landscape Analysis of State, Federal and Local Funding

## Table 3. Landscape Analysis of State, Federal and Local Funding

| Funding Program (choose from drop down options) | Fiscal Year (select all that apply) | Total Amount Invested into Homelessness Interventions | Funding Source* | Intervention Types Supported with Funding (select all that apply) | Brief Description of Programming and Services Provided | ALL PEOPLE EXPERIENCING HOMELESSNESS | People Exp Chronic Homelessness | People Exp Severe Mental Illness | People Exp Substance Abuse Disorders | Veterans | People Exp HIV/ AIDS | Unaccompanied Youth | Parenting Youth | Children of Parenting Youth | Other (please enter here) |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH | FY 2021-2022; FY 2022-2023 | $ 88,497,275.00 | State Agency | Non-Congregate Shelter/ Interim Housing; Outreach and Engagement; Diversion and Homelessness Prevention; Administrative Activities | Funding is provided for interim housing capital and operations costs, outreach and engagement, preventative services, hygiene services, youth set-aside, and administrative services. | X | | | | | | | | | |
| Encampment Resolution Grants - via Cal ICH | FY 2022-2023; FY 2023-2024 | $ 1,747,385.00 | State Agency | Outreach and Engagement | Funding is provided for outreach and engagement, general client needs (hygiene, medical, personal) and interim housing. | X | | | | | | | | | |
| Project Roomkey and Rehousing - via CDSS | FY 2021-2022; FY 2022-2023 | $ 29,998,367.00 | State Agency | Non-Congregate Shelter/ Interim Housing | Funding was used for costs associate with Project Roomkey. | X | | | | | | | | | |
| Coronavirus Relief Fund (CRF) - via Treasury | FY 2021-2022 | $ 24,020,219.00 | Federal Agency | Non-Congregate Shelter/ Interim Housing | Funds were used to provide capital costs for multiple Tiny Home Villages (pallet shelter sites) as well as acquisition or matching costs for Project Homekey units | X | | | | | | | | | |
| Emergency Solutions Grants - CV (ESG-CV) - via HUD | FY 2021-2022; FY 2022-2023 | $ 12,615,628.00 | Federal Agency | Non-Congregate Shelter/ Interim Housing; Outreach and Engagement | Funds were used to provide operating costs for interim housing, construction and operating costs for Project Homekey, and outreach teams. | X | | | | | | | | | |

Populations Served (please "x" the appropriate population[s]) — TARGETED POPULATIONS (please "x" all that apply)

Attachment 3, Landscape Analysis of State, Federal and Local Funding

| Funding Source | Fiscal Year | Amount | Agency | Activities | Narrative | | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS (please "x" all that apply) |
|---|---|---|---|---|---|---|---|---|
| Community Development Block Grant (CDBG) - via HUD | FY 2022-2023 | $ 11,763,938.00 | Federal Agency | Non-Congregate Shelter/Interim Housing | Funds will be used for the construction of Project Homekey 2.0 sites. | X | ALL PEOPLE EXPERIENCING HOMELESSNESS | People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; Other *(please enter here)* |
| Community Development Block Grant - CV (CDBG-CV) - via HCD | FY 2021-2022 / FY 2022-2023 | $ 14,300,827.00 | Federal Agency | Non-Congregate Shelter/Interim Housing | Funds were used to provide capital costs for multiple Tiny Home Villages (pallet shelter sites) and for Project Homekey 2.0 | X | ALL PEOPLE EXPERIENCING HOMELESSNESS | People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; Other *(please enter here)* |
| Local General Fund | FY 2021-2022 / FY 2022-2023 | $ 420,328,831.00 | Local Agency | Non-Congregate Shelter/Interim Housing; Diversion and Homelessness Prevention; Outreach and Engagement; Systems Support Activities | Funds have been used to support City operations for homelessness, construction of interim housing, outreach and hygiene services, Project Roomkey. | X | ALL PEOPLE EXPERIENCING HOMELESSNESS | People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; Other *(please enter here)* |
| Other (enter funding source under dotted line) — Proposition HHH | FY 2021-2022 / FY 2022-2023 | $ 776,976,518.00 | Local Agency | Permanent Supportive and Service-Enriched Housing | Funds have been and will be used for the construction of Permanent Supportive Housing and Project Homekey 2.0 | X | ALL PEOPLE EXPERIENCING HOMELESSNESS | People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; Other *(please enter here)* |
| HOME - American Rescue Plan Program (HOME-ARP) - via HUD | FY 2021-2022 / FY 2022-2023 | $ 99,891,031.00 | Federal Agency | Permanent Supportive and Service-Enriched Housing; Diversion and Homelessness Prevention; Systems Support Activities | Funds have been and will be used for the construction of Permanent Supportive Housing and Project Homekey 2.0, prevention, and other homelessness support services. | X | ALL PEOPLE EXPERIENCING HOMELESSNESS | People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; Other *(please enter here)* |
| | FY 2021-2022 | | | Non-Congregate Shelter/Interim Housing | Funds have been and will be used | | | TARGETED POPULATIONS (please "x" all that apply) |

Attachment 3, Landscape Analysis of State, Federal and Local Funding

| Other (enter funding source under dotted line) | FY 2022-2023 | Local Agency | | X | ALL PEOPLE EXPERIENCING HOMELESSNESS |
|---|---|---|---|---|---|
| County Roadmap Funds | $ 110,675,251.00 | Local Agency | Funds have been and will be used for operations of interim housing sites under the Homelessness Roadmap Agreement with LA County. | | |

| People Exp **Chronic Homelessness** | | Veterans | Parenting Youth |
|---|---|---|---|
| People Exp **Severe Mental Illness** | People Exp **HIV/ AIDS** | | Children of Parenting Youth |
| People Exp **Substance Abuse Disorders** | Unaccompanied Youth | | Other (*please enter here*) |

## Table 4. Outcome Goals

### Outcome Goal #1a: Reducing the number of persons experiencing homelessness.

**Outcome Goals July 1, 2021 - June 30, 2024**

| Baseline Data:<br><br>Annual estimate of number of people accessing services who are experiencing homelessness | Decrease in # of People | Decrease as % Change from Baseline |
|---|---|---|
| 83,058 | 830 | 1% |

**Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness**

| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | Describe the trackable data goal(s) related to this Outcome Goal: |
|---|---|
| We are serving Black/ African American and Hispanic/ Latino people experiencing homelessness at a higher level than their proportion of the PIT count, and American Indian/ Alaska Native people at a proportional level to their share of the PIT count. We are also serving White people at a higher level than their share of the PIT. We are committed to equity and justice, and are continuing to work to ensure that services are culturally competent, trauma informed, and that we are working to serve higher percentages of overrepresented groups to try to reduce the overrepresentation of marginalized and disproportionally impacted groups. | Given that we intend to prioritize several resource types for people in interim housing to promote system flow and ability to serve more people overall, we are likely to see a slight decrease or stable number of people served. A single person or household is likely to receive multiple services, but the total number of unique households is likely to decrease. |

### Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis

**Outcome Goals July 1, 2021 - June 30, 2024**

| Baseline Data:<br><br>Daily Estimate of # of people experiencing unsheltered homelessness | Increase in # of People | Increase as % Change from Baseline |
|---|---|---|
| 46,090 | 4,609 | 10% |

**Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness**

| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | Describe the trackable data goal(s) related to this Outcome Goal: |
|---|---|
| Black and American Indian people are overrepresented in the homeless population, and are we are using other indicators to center equity in resource allocation and prioritization. For instance, with our Emergency Housing Vouchers (EHV), our CES Policy Council passed a policy to prioritize people from CalEnviro Screen most disadvantaged communities, chronic homelessness, and criminal background to target resources to these underserved and overrepresented groups. | *Number of people served through homeless prevention<br>*Number of people served through problem solving (to prevent their homelessness)<br>* The reduction in the rate of increase from 23% in the past 3 years is to flatten the curve, understanding we have very little control over inflow. |

## Outcome Goal #2: Reducing the number of persons who become homeless for the first time.

| Baseline Data: | Outcome Goals July 1, 2021 - June 30, 2024 | |
| --- | --- | --- |
| Annual Estimate of # of people who become homeless for the first time | Reduction in # of People | Reduction as % Change from Baseline |
| 27,779 | 279 | (-)1% |

### Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | Describe the trackable data goal(s) related to this Outcome Goal: |
| --- | --- |
| Black people are overrepresented in first time homelessness and we are working to ensure that problem solving and prevention is advertised more prominently in communities where Black people are more heavily represented, for example Most Disadvantaged Communities. | *Number of people served through homeless prevention<br>*Number of people served through problem solving (to prevent their homelessness)<br>Given the pandemic and inflation, we anticipate an uptick in first time homelessness, unfortunately. |

## Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing.

| Baseline Data: | Outcome Goals July 1, 2021 - June 30, 2024 | |
| --- | --- | --- |
| Annual Estimate of # of people exiting homelessness into permanent housing | Increase in # of People | Increase as % Change from Baseline |
| 10,882 | 871 | (+) 8% |

### Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | Describe the trackable data goal(s) related to this Outcome Goal: |
| --- | --- |
| Black and American Indian people are overrepresented in the homeless population, and are we are using other indicators to center equity in resource allocation and prioritization. For instance, with our Emergency Housing Vouchers (EHV), our CES Policy Council passed a policy to prioritize people from CalEnviro Screen most disadvantaged communities, chronic homelessness, and criminal background to target resources to these underserved and overrepresented groups. | *total number of people who exit interim housing to permanent housing |

## Outcome Goal #4: Reducing the length of time persons remain homeless.

### Outcome Goals July 1, 2021 - June 30, 2024

**Baseline Data:**

Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs"

| | Decrease in Average # of Days | Decrease as % Change from Baseline |
|---|---|---|
| 170 | 10 days | (-)6% |

### Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | Describe the trackable data goal(s) related to this Outcome Goal: |
|---|---|
| Black people experiencing homelessness, veterans, parenting youth, and women take more days to move into permanent housing, 181, 234 and 182 days respectively. We are committed to working to eliminate barriers and extended period of homelessness for these groups, including by addressing landlord discrimination, assisting with access to income, and continuing to center equity in how we prioritize resources. | We are currently orienting our system to decrease the amount of time people are in interim housing before they access permanent housing, to allow more people to be served in interim housing and to increase permanent housing placements. Our overall time from first contact to permanent housing may remain the same, but our length of stay in interim housing to permanent housing should reduce.<br>*KPI: length of time people are in interim housing before exiting to permanent housing<br>*KPI: number of people who exit interim housing to permanent housing |

## Outcome Goal #5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

### Outcome Goals July 1, 2021 - June 30, 2024

**Baseline Data:**

% of people who return to homelessness after having exited homelessness to permanent housing

| | Decrease in % of People who return to Homelessness | Decrease as % Change from Baseline |
|---|---|---|
| 11.02% | 1.02% | (-)1% |

### Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | Describe the trackable data goal(s) related to this Outcome Goal: |
|---|---|
| Overall, we are assisting people of different ethnic, racial and gender categories roughly proportional to their representation in the PIT, and 82% of our permanent housing placement are BIPOC, but we do see that people who are Asian and Hispanic/ Latino, AIAN and Hispanic/ LAtino, and AIAN. We continue to work on how we can better support these groups in permanent housing. | *Number of people served through homeless prevention<br>*Number of people served through problem solving (to prevent their homelessness) |

## Outcome Goal #6: Increasing successful placements from street outreach.

| Outcome Goals July 1, 2021 - June 30, 2024 | | |
|---|---|---|
| **Baseline Data:** | | |
| Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations. | Increase in # of People Successfully Placed from Street Outreach | Increase as % of Baseline |
| 3,787 | 303 | (+)8% |

### Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | Describe the trackable data goal(s) related to this Outcome Goal: |
|---|---|
| The changes we are making in our interim housing, by dedicating housing resources to people in interim housing will allow us to serve more people of all demographic groups from street outreach in interim housing and permanent housing. | *number of people who move from street outreach to interim housing, and then number of people from street outreach who go to interim housing and are then permanently housed |

## Table 5. Strategies to Achieve Outcome Goals

| Strategy | Performance Measure to Be Impacted (Check all that apply) |
|---|---|
| **Description** | X 1. Reducing the number of persons experiencing homelessness. |
| Provide and maintain diverse interim housing offerings under the City's Homelessness Roadmap leveraging different funding sources, including 50% operating costs being provided by Los Angeles County. | __ 2. Reducing the number of persons who become homeless for the first time. |
|  | __ 3. Increasing the number of people exiting homelessness into permanent housing. |
| **Timeframe** | X 4. Reducing the length of time persons remain homeless. |
| June 2025 |  |
| **Entities with Lead Responsibilities** | __ 5. Reducing the number of persons who return to homelessness. |
| City Adminsitrative Officer (CAO), Los Angeles Housing Department (LAHD), Los Angeles Homeless Services Authority (LAHSA), County of Los Angeles | __ 6. Increasing successful placements from street outreach. |
| **Measurable Targets** | __ 7. Focused on equity goals related to underserved populations and populations |
| Maintaining a minimum of 6700 homeless interventions |  |

| Strategy | Performance Measure to Be Impacted (Check all that apply) |
|---|---|
| **Description** | X 1. Reducing the number of persons experiencing homelessness. |
| Leveraging Proposition HHH funds and other funding sources to provide the City matching funds for Project Homekey in order to create and operate permanent supportive housing units. | __ 2. Reducing the number of persons who become homeless for the first time. |
|  | X 3. Increasing the number of people exiting homelessness into permanent housing. |
| **Timeframe** | __ 4. Reducing the length of time persons remain homeless. |
| June 2023 |  |
| **Entities with Lead Responsibilities** | X 5. Reducing the number of persons who return to homelessness. |
| LAHD, CAO, LAHSA, Housing Authority of the City of Los Angeles (HACLA) | __ 6. Increasing successful placements from street outreach. |
| **Measurable Targets** | __ 7. Focused on equity goals related to |
| Creating 909 units of permanent supportive housing in Homekey 2.0 |  |

| Strategy | Performance Measure to Be Impacted (Check all that apply) |
|---|---|
| **Description**<br><br>Leveraging various youth set-aside funds to invest in permanent supportive housing units restricted to Transition Age Youth experiencing homelessness or at-risk of homelessness. | X 1. Reducing the number of persons experiencing homelessness.<br>X 2. Reducing the number of persons who become homeless for the first time.<br>__ 3. Increasing the number of people exiting homelessness into permanent housing.<br>X 4. Reducing the length of time persons remain homeless.<br>__ 5. Reducing the number of persons who return to homelessness.<br>__ 6. Increasing successful placements from street outreach.<br>X 7. Focused on equity goals related to |
| **Timeframe**<br><br>June 2024 | |
| **Entities with Lead Responsibilities**<br><br>CAO, LAHSA, HACLA | |
| **Measurable Targets**<br><br>50 units of TAY-specific permanent supportive housing | |

| Strategy | Performance Measure to Be Impacted (Check all that apply) |
|---|---|
| **Description**<br><br>Implement new interim and permanent supportive housing to support the goal of increasing street engagement placements by 8% | X 1. Reducing the number of persons experiencing homelessness.<br>X 2. Reducing the number of persons who become homeless for the first time.<br>__ 3. Increasing the number of people exiting homelessness into permanent housing.<br>X 4. Reducing the length of time persons remain homeless.<br>__ 5. Reducing the number of persons who return to homelessness.<br>__ 6. Increasing successful placements from street outreach.<br>X 7. Focused on equity goals related to |
| **Timeframe**<br><br>June 2026 | |
| **Entities with Lead Responsibilities**<br><br>CAO, LAHSA, LAHD | |
| **Measurable Targets**<br><br>Number of new beds created and target of 8% increase in placements from street engagement | |