

## REPORT FROM

# OFFICE OF THE CITY ADMINISTRATIVE OFFICER

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Date: December 1, 2023

CAO File No. 0220-05151-0508

Council File No.

Council District: Citywide

To: The City Council

From: Matthew W. Szabo, City Administrative Officer



Reference: Interim Housing Bed Rates

Subject: **INTERIM HOUSING BED RATES ADJUSTMENT REPORT**

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## SUMMARY

In October 2022, Abt Associates, selected by the Los Angeles Homeless Services Authority (LAHSA), in coordination with the County Chief Executive Office Homeless Initiative (Homeless Initiative), began a Cost Analysis of Interim Housing (IH) operations. This effort sought to identify the true operating costs of interim housing in Los Angeles County for projects funded by LAHSA, the County's Department of Health Services, and the County's Department of Mental Health. The analysis was completed in August 2023<sup>1</sup>.

As a result, LAHSA has provided a memo to the Office of the City Administrative Officer with a recommendation for a mid-year increase to go into effect January 1, 2024, for existing City-funded interim housing providers (Attachment 1).

## RECOMMENDATION

That the City Council, subject to approval by the Mayor:

1. APPROVE the proposed increases to the interim housing rates within this report to be effectuated beginning January 1, 2024;
2. INSTRUCT the City Administrative Officer (CAO) to report back regarding the funding implications, identify the funding source, and request authority to amend existing contracts in an amount not to exceed \$8,358,071;
3. INSTRUCT the CAO, with the City Legislative Analyst, in coordination with the Los Angeles Homeless Services Authority, and the County of Los Angeles, to develop a transparent funding formula for Interim Housing bed rates.

<sup>1</sup> Abt Associates, "LA Interim Housing Cost Study Final Report with Executive Summary,"

<https://www.lahsa.org/documents?id=7730-la-interim-housing-cost-study-final-report-with-executive-summary>

## BACKGROUND

Interim Housing (IH) is an intervention within the homeless service system that provides short-term, emergency shelter for people experiencing homelessness (PEH). Homeless service providers have expressed concerns that the IH cost reimbursement rates (i.e. bed rates) have been a challenge in recent years as they do not address their true operating costs. In response to this feedback, the Los Angeles Homeless Services Authority (LAHSA), along with support from the County of Los Angeles, procured a consultant, Abt Associates, to conduct a cost study on the IH portfolio across Los Angeles County.

During this study, 125 IH sites serving diverse populations in different service providers areas (SPAs) across Los Angeles County were identified to participate in a survey to provide detailed information about IH operations and costs that encompassed different expense categories. Costs may include case management, meals, housing navigation, connections to mainstream benefits, referrals to outside services as well as actual site/shelter costs. Sixteen of these providers, representing a diverse set of IH sites, were further selected to be interviewed to further review costs associated with IH. The largest cost associated with providing IH services was reported to be staffing and Abt noted that staffing costs were most likely underreported due to hiring challenges and constant turnover.

As a result of the IH Cost Analysis, Abt Associates made the following recommendations:

- Immediate increase in bed-night rates across the portfolio of IH in Los Angeles County
- Work towards a more defensible and empirically-driven bed rate formula
- Apply an inflation factor for yearly increases to reimbursement rates
- To move toward a more equitable homeless service system, there needs to be a transparent funding formula that creates IH bed rates
- Due to the nature of IH, facilities experience increased wear and tear and other unexpected costs, which public funders need to keep in consideration
- Public funders are encouraged to continue to research and understand staffing issues, including living wages, pay inequities, health and wellness benefits, and burnout and staff retention

LAHSA, the County's Office of Homeless Initiative and the CAO discussed the feasibility and next steps of adopting the recommendations proposed by Abt Associates. The first step is for policymakers to have the opportunity to discuss and approve interim rate adjustments to provide initial monetary support to service providers while an IH bed rate formula is developed by key partners. The second step is to further evaluate and develop a rate methodology. The County's Homeless Initiative is working on a report paralleling this one that will propose rates that align with LAHSA's recommendations to the City. The County's intent is to have approvals

in place for adjustments to take effect January 1, 2024, which aligns with the recommendations within this report.

For this fiscal year, the City has funded approximately \$134,293,273 across several interim housing programs that support 6,006 beds as outlined in Attachment 2.

## DISCUSSION

On October 30, 2023, the Los Angeles Homeless Services Authority (LAHSA) provided the Office of the City Administrative Officer (CAO) with a memo proposing initial Interim Housing (IH) bed rate adjustments to go into effect January 1, 2024, for existing City-funded IH service providers. An updated version of the memo dated November 28, 2023, is reflected in Attachment 1. Since the release of the IH Cost Analysis, this office has noted differences in funding practices between the City and the County, such as the City typically pays leasing costs for interim housing sites so that bed rate reimbursement can support provider services (case management, meals, etc.). Although there is no distinction between City and County supported IH sites listed in the study, it is important that the City and the County align in any rate adjustments for the same services moving forward. To develop a new IH bed rate formula will take time and service providers are requesting an immediate rate adjustment since costs have increased over the last several years without any systematic corresponding rate adjustment.

### Methodology and Proposed Initial Rates

LAHSA has proposed rate increases to all facility- or site-based contracts to meet either an increase of 10% or a baseline minimum contract level noted in the chart below, depending on which option provides a greater increase for each contract. A few exceptions include Safe Parking, which is proposed to be increased from \$30 to \$40, and rates that went into effect this fiscal year like the site-based Augmented Winter Shelter Program (\$75).

A summary of the proposed changes are included in Table 1.

**Table 1: LAHSA Adjusted Interim Housing Rates effective January 1, 2024**

Intervention Type	Population	Current Rate <sup>1</sup>	Proposed Rate
Overnight Safe Parking	Adults, TAY, Family	\$30	\$40
Crisis Housing	Adults, TAY	\$40	\$60
Bridge Housing	Adults, TAY	\$50	\$60

Intervention Type	Population	Current Rate <sup>1</sup>	Proposed Rate
Winter Shelter Program	Adults, TAY	\$50	\$60
Roadmap - IH	Adults	\$55	\$60.50
Tiny Home Village	Adults	\$55	\$60.50
A Bridge Home	Adults, TAY	\$60	\$66
Transitional Housing	TAY	\$70	\$77
Project Homekey	Adults	Rates vary by project	10% increase
Crisis Housing	Family	\$90 - site based \$105 - motel based	\$99 - site based \$115.50 - motel based

<sup>1</sup> Current Rate column represents the most common rate for sites within the indicated program.

Attachment 2 provides a breakdown of the types of interim housing beds that are City funded for this fiscal year. The initial funding provided for this fiscal year is \$134,293,273 and supports 6,006 interim housing beds across several programs. If the proposed increase is implemented the approximate increase is projected to be \$8,358,071, for the remaining six months of the fiscal year. It would represent an increase of 6.2% for the entire portfolio.

Although LAHSA notes that these rates will not fully meet operational needs of many service providers, these adjustments are meant to provide some relief while next steps are taken to meaningfully assess and develop a new IH reimbursement formula. The new formula will take into consideration specific factors that impact rate levels, such as leasing costs, site location, program size, etc. The next phase will also include input from funders and service providers.

### Financial Impact to Existing Contracts and Budget

LAHSA's proposed mid-year adjustment to existing contracts is estimated to be \$8,358,071. Given the timing of this request, further analysis is required to determine the financial impact to existing contracts and budget allocations. This office's recommendation is to implement the proposed rates for new contracts and to come back with a plan to implement the rate increases for existing contracts, including the transfer of funds. Once funding is identified to support these adjustments, recommendations for contract amendments will also be requested.

### Program and System Impacts

LAHSA's request states that the IH bed rate adjustments are meant to address feedback and

data from service providers demonstrating shortfalls between contract rates and actual expenses. The goal of interim housing is to provide immediate, safe, indoor options for people experiencing homelessness (PEH). The initial rate change will offer additional support to service providers in order to begin addressing some of the challenges highlighted in the cost analysis: the ability to offer competitive wages to hire and retain employees in targeted roles that are needed to provide quality IH services; contribute to supply and facility maintenance needs; contribute to multiple data and reporting expectations that are supported by administrative functions; and to provide adequate staffing for each shift to connect with participants individually or participate in team meetings to problem solve.

### **FISCAL IMPACT STATEMENT**

Approval of the recommendations in this report will not have an immediate impact on the General Fund as funding recommendations will be provided in a future report. However, should the proposed increases be adopted and funding is needed for the initiatives there may be an approximate fiscal impact of up to \$8,358,071.

### **FINANCIAL POLICIES STATEMENT**

Approval of the recommendations contained in this report complies with the City's Financial Policies as there is no General Fund associated with the action at this time.

#### **Attachments:**

1. Recommendation for adjusted interim housing contract rates effective January 1, 2024
2. Attachment 2: FY 2023-24 Interim Housing Funding, Number of Beds, and Bed Rates

To: Edwin Gipson, City Administrative Office

From: Abbilyn Miller, Chief Program Officer

Date: November 28, 2023

CC: Dr. Va Lecia Adams Kellum, Chief Executive Officer  
Kristina Dixon, Chief Financial & Administration Officer  
Nathaniel VerGow, Acting Chief Programs Officer  
Rachel Johnson, Chief of Staff  
Jeffrey Samson, Deputy Chief Financial and Administrative Officer  
Janine Trejo, Director, Funding and Allocations  
Jaclyn Grant, Director, Interim Housing  
Camille Donnell, Acting Director, Finance

Subject: **Recommendation for adjusted interim housing contract rates effective January 1, 2024**

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## **Background**

In recent years, contracted interim housing service providers have expressed to funders that the current contract rates do not address their true operational costs. In addition, the local expectation for public contracts to cover true operating costs for interim housing has increased both in response to the rapid expansion of the interim housing portfolio over the past five years and provider challenges in meeting capacity, and in connection to the increased standardization and direction provided by funders on the required services design and infrastructure of publicly funded interim housing projects.

As a result, the Los Angeles Homeless Services Authority (LAHSA), in coordination with and support from the County CEO Homeless Initiative (Homeless Initiative), engaged in a procurement process for a consultant to conduct a Cost Analysis of interim housing operations. The project, led by Abt Associates and launched in October 2022, sought to identify the true costs of operating interim housing in Los Angeles County across LAHSA-, DHS-, and DMH-funded projects. The project assessed operational costs including but not limited to personnel, non-personnel, and facility costs. The cost analysis took into consideration factors such as population served, size of provider organization, geographic location, demographic information about participants served and organizational leadership members, types of services provided, and size of interim housing program.

In response to the report, LAHSA prepared a recommendation for a relatively modest, yet impactful mid-year rate increase to go into effect January 1, 2024, for existing City-funded interim housing providers. This increase is an interim rate change that can provide more immediate relief to interim housing providers while working together across funders to develop a robust, nuanced funding formula that will inform future, potentially more significant rate adjustments. In this

Memorandum, LAHSA provides a preliminary recommendation for the mid-year rate increase and a summary of the system and cost impacts of the recommendation.

### Recommendation

LAHSA is recommending the City apply an increase to all facility- or site-based contracts of either: (1) a baseline minimum contract level of \$60, or (2) an increase of 10%, using whichever methodology results in a greater increase for each contract.

There are a few exceptions to the methodology above. For Safe Parking Programs, LAHSA proposes an increase from \$30 to \$40 per slot per night for Overnight Safe Parking programs. In addition, rates that were set this Fiscal Year are excluded from the recommendation: thus, the rate changes do not apply to the Inside Safe-Interim Housing Program (currently \$110 per person/night) and the site-based Augmented Winter Shelter Program (currently \$75 per bed/night).

Included below is a summary of the impact of the recommended rate changes:

Program Component	Population	Current Rate	Proposed Rate
Overnight Safe Parking	Adults, TAY, Family	\$30	\$40
Crisis Housing	Adults, TAY	\$40	\$60
Bridge Housing	Adults, TAY	\$50	\$60
Winter Shelter Program	Adults, TAY	\$50	\$60
Roadmap-IH	Adults	\$55	\$60.50
Tiny Home Village	Adults	\$55	\$60.50
A Bridge Home	Adults, TAY	\$60	\$66
Transitional Housing	TAY	\$70	\$77
Project Homekey	Adults	Rates vary by project	10% increase
Crisis Housing	Family	\$90 – site based \$105 – motel based	\$99 – site based \$115.50 – motel based

### Methodology

The proposed rate methodology above should be viewed as an interim rate adjustment. The rates above will not fully meet the operational budgets of many providers: however, it is intended to offer some funding relief while we engage in the next phase of the cost analysis project. In the next phase of the project, LAHSA, alongside Abt Associates and key system funders and partners, will engage in a robust process to develop a nuanced rate formula that takes into consideration specific factors that influence rate levels. Examples of factors that may go into the formula include whether providers have leasing costs, regional location of sites, the size of the program, and/or whether the program has existing access to philanthropic funding. The exact factors will be determined through the formula development process, which will include input from both funders and service providers.

The current interim rate adjustment is based on a few considerations:

- The Abt Associates' Cost Analysis report highlighted a median gap of \$38 for Crisis/Bridge operators, which reflects median true costs ranging between \$78 - \$88. Thus, raising rates to \$60 as a baseline allows funders to reduce the current gap while also acknowledging that there will be range of rates that will result from the more robust future rate formula.
- Crisis/Bridge, A Bridge Home, Roadmap-IH, and Tiny Home Village programs provide a similar core scope of services that includes 24-hour staffing and monitoring, case management services, linkages to housing navigation and mainstream resources, and three meals per day. In addition, projects operate under the same Facility and Program Standards for quality of facilities and operations. As a result, the report seeks to bring these projects to a similar baseline.
- Projects that were previously funded at or above \$60 also demonstrated funding gaps through the report. While there is variance based on a multitude of factors that will be refined through the development of the formula, the proposed 10% interim increase acknowledges that the majority of Project Homekey, TAY Transitional Housing, and Family Crisis Housing contracts have not gone through a procurement in at least three years and costs of operations have increased during that time.
- While the Safe Parking Program portfolio currently has the lowest of the interim housing rates at \$30 per slot per night, it only operates for 12 to 14 hours each day and has a different set of required services. Thus, the proposed rate change of \$10 per slot per night acknowledges that provider costs exceed the contract while also setting the baseline at a different rate than projects operating facility-based services 24 hours per day.

### **Program and System Impacts**

The goal of interim housing is to provide access to immediate, safe, indoor options for people experiencing homelessness while supporting households to quickly secure more permanent housing. The proposed rate change above is designed to address the feedback and data from providers demonstrating gaps between contract rates and actual expenses, and through this, helps the broader interim housing system achieve its collective goal of interim housing access and permanent housing connections. The interim rate change offers service providers enhanced ability to:

- Provide staff members with competitive wages so they can both hire for and retain employees in the many key positions that are essential to quality interim housing operations, including 24-hour monitoring positions and intake staff positions that can impact providers' ability to fully utilize all beds at their program location.
- Address supply and facility maintenance needs to promote a quality of interim housing environment that helps participants feel respected and supported.
- Maintain administrative functions necessary to meet the multiple data and reporting expectations of publicly funded interim housing operations.
- Adequately staff each shift so that team members can meet with participants individually and/or participate in resource coordination meetings with other providers to problem solve through housing barriers and increase rehousing efficiency.



**Cost Impacts**

The proposed methodology results in a total request of approximately \$8,358,071 for City-funded interim housing projects for the period of January 1 through June 30, 2024. This includes projects currently funded through the following sources: City Emergency Solutions Grant, City General Funds, City Homeless Housing Assistance Program, City Roadmap, and Alliance Agreement.

Please let me know if you have any questions or need additional information regarding the recommendation in this memo.

Thank you,

Abbilyn Miller  
Chief Program Officer

Attachment 2: FY 2023-24 Interim Housing Funding, Number of Beds, and Bed Rates

Program Type	Council District	Site Name/ Address	No. of Beds	FY 2023-24 Bed Rate	FY 2023-24 Funding
<b><i>A Bridge Home (ABH)</i></b>					
HHAP	1	1920 W 3rd St.	41	\$60	\$900,360
Roadmap	2	13160 Raymer St.	85	\$60	\$1,866,600
Roadmap	2	7700-7798 Van Nuys Blvd. (formerly 7700 Van Nuys Blvd.)	100	\$60	\$2,196,000
Roadmap	4	3248 Riverside Dr.	100	\$60	\$2,196,000
Roadmap	4	3061 Riverside Dr.	78	\$90	\$2,569,320
Roadmap	5	1479 La Cienega	54	\$90	\$1,778,760
Roadmap	6	14333 Aetna St.	74	\$60	\$1,625,040
Roadmap	7	Sylmar Armory	85	\$60	\$1,866,600
Roadmap	8	5965 St. Andrews Pl.	100	\$60	\$2,196,000
HHAP	9	2817 S Hope St.	100	\$60	\$2,196,000
Roadmap	10	1818 S Manhattan Pl. (formerly 1819 S. Western Ave.)	15	\$60	\$329,400
Roadmap	10	668 S. Hoover St. (aka 625 La Fayette Pl.)	72	\$60	\$1,581,120
HHAP	11	100 Sunset Ave.	154	\$60	\$3,381,840
Roadmap	13	1214 Lodi Pl.	64	\$60	\$1,405,440
HHAP	13	1533 Schrader Blvd.	72	\$60	\$1,581,120
HHAP	13	1403 N. Gardner St.	30	\$60	\$658,800
HHAP	14	711 N. Alameda St. (El Puente)	45	\$60	\$988,200
Roadmap	14	310 N. Main St.	99	\$60	\$2,174,040
HHAP	15	2316 E Imperial Hwy.	100	\$60	\$2,196,000
Roadmap	15	515 N Beacon St.	100	\$60	\$2,196,000
Roadmap	15	828 Eubank Ave.	100	\$60	\$2,196,000
<b><i>A Bridge Home (ABH) Subtotals</i></b>			<b>1,668</b>		<b>\$38,078,640</b>
<b><i>Interim Housing and Other Interim Housing Interventions</i></b>					
Roadmap	4	1701 Camino Palmero St.	42	\$90	\$1,383,480
Alliance	4	Highland Gardens 7047 Franklin Ave.	143	\$57	\$2,960,761
Roadmap	12	18140 Parthenia St.	107	\$55	\$2,153,910
Roadmap	14	1060 N Vignes St.	232	\$55	\$4,670,160
Roadmap	14	1904 Bailey St.	72	\$55	\$1,449,360
Roadmap	6	6909 N Sepulveda Blvd.	146	\$55	\$2,938,980
Roadmap	6	7816 Simpson Avenue	49	\$55	\$986,370
Roadmap	8	9165 & 9165 1/2 Normandie St.	28	\$55	\$563,640
Roadmap	8	5615 - 5749 South Western Ave.	7	\$55	\$140,910
Roadmap	8	8501 1/2 S. Vermont Ave.	25	\$55	\$503,250

Attachment 2: FY 2023-24 Interim Housing Funding, Number of Beds, and Bed Rates

Program Type	Council District	Site Name/ Address	No. of Beds	FY 2023-24 Bed Rate	FY 2023-24 Funding
Roadmap	8	8701 S. Broadway	150	\$55	\$3,019,500
Roadmap	9	224 E. 25th St & 224 1/2 E. 25th St	68	\$55	\$1,368,840
Roadmap	9	5100 S. Central Ave.	25	\$55	\$503,250
Roadmap	9	King Solomon Village 1300-1332 W Slauson Ave	100	\$55	\$2,013,000
Roadmap	9	2521-2525 Long Beach Ave., Building A	146	\$85	\$4,542,060
Roadmap	13	5941 Hollywood Blvd.	30	\$55	\$603,900
Roadmap	14	Weingart Center 566 S. San Pedro Street	60	\$65	\$1,427,400
Roadmap	14	543 Crocker St.	60	\$55	\$1,207,800
Roadmap	15	345 E 118 Pl	4	\$55	\$80,520
<b>Interim Housing and Other Subtotals</b>			<b>1,494</b>		<b>\$32,517,091</b>
<b>Project HomeKey (PHK)</b>					
Roadmap	1	Solaire Hotel 1710 7th St	76	\$68	\$1,891,488
Roadmap	1	Solaire Hotel 1710 7th St	15	\$83	\$455,670
Roadmap	4	The Sieroty (Formerly Howard Johnson) 7432 Reseda Blvd	62	\$78	\$1,769,976
Roadmap	4	The Sieroty (Formerly Howard Johnson) 7432 Reseda Blvd	12	\$93	\$408,456
Roadmap	6	Econo Motor Inn 8647 Sepulveda Blvd.	48	\$85	\$1,493,280
Roadmap	6	Econo Motor Inn 8647 Sepulveda Blvd.	10	\$100	\$366,000
Roadmap	6	Pano (Formerly Panorama Inn) 8209 Sepulveda Blvd.	90	\$84	\$2,766,960
Roadmap	6	Woodman 9120 Woodman Ave.	148	\$85	\$4,604,280
Roadmap	7	Encinitas (Formerly The Good Nite Inn) 12835 Encinitas Ave.	71	\$85	\$2,208,810
Roadmap	7	Encinitas (Formerly The Good Nite Inn) 12835 Encinitas Ave.	15	\$100	\$549,000
Roadmap	8	EC Motel 3501 Western Avenue	25	\$67	\$613,050
Roadmap	8	EC Motel 3501 Western Avenue	5	\$82	\$150,060
Roadmap	10	Best Inn 4701 W Adams Blvd.	18	\$85	\$559,980
Roadmap	10	Best Inn 4701 W Adams Blvd.	4	\$100	\$146,400
Roadmap	11	Ramada Inn 3130 Washington Blvd.	27	\$85	\$839,970

Attachment 2: FY 2023-24 Interim Housing Funding, Number of Beds, and Bed Rates

Program Type	Council District	Site Name/ Address	No. of Beds	FY 2023-24 Bed Rate	FY 2023-24 Funding
Roadmap	11	Ramada Inn 3130 Washington Blvd.	6	\$100	\$219,600
Roadmap	11	Super 8 LAX 9250 Airport Dr.	34	\$85	\$1,057,740
Roadmap	11	Super 8 LAX 9250 Airport Dr.	9	\$100	\$329,400
Roadmap	12	Travelodge 21603 Devonshire St.	60	\$84	\$1,844,640
Roadmap	12	Travelodge 21603 Devonshire St.	15	\$99	\$543,510
Roadmap	13	The NEST 253 S. Hoover St	30	\$85	\$933,300
Roadmap	13	The NEST 253 S. Hoover St	8	\$100	\$292,800
Roadmap	14	Super 8 Alhambra 5350 S Huntington Dr.	44	\$85	\$1,368,840
Roadmap	14	Super 8 Alhambra 5350 S Huntington Dr.	8	\$100	\$292,800
Roadmap	14	Titta's Inn - Casa Luna 5333 Huntington Drive	40	\$71	\$1,039,440
Roadmap	14	Titta's Inn - Casa Luna 5333 Huntington Drive	7	\$86	\$220,332
Roadmap	15	Travelodge 18600 Normandie Avenue	40	\$85	\$1,244,400
<b>Project HomeKey (PHK) Subtotals</b>			<b>927</b>		<b>\$28,210,182</b>
<b>Tiny Home Village (THV)</b>					
Roadmap	1	Cypress Park 499 San Fernando Dr.	100	\$55	\$2,013,000
Roadmap	2	11471 Chandler Blvd.	75	\$55	\$1,509,750
Roadmap	2	12600 Saticoy	150	\$55	\$3,019,500
Roadmap	2	6099 Laurel Canyon Blvd.	200	\$55	\$4,026,000
Roadmap	3	19040 Vanowen aka 6700 Vanalden	101	\$55	\$2,033,130
Roadmap	3	6073 N Reseda Blvd aka Topham	148	\$55	\$2,979,240
Roadmap	6	9710 San Fernando Rd.	161	\$55	\$3,240,930
Roadmap	13	1455 Alvarado St. (Single Occupancy)	43	\$55	\$865,590
Roadmap	13	2301 W 3rd St. (Single Occupancy)	64	\$55	\$1,288,320
Roadmap	14	7570 N. Figueroa St.	93	\$55	\$1,872,090
Roadmap	14	Arroyo Drive at Ave 60	224	\$55	\$4,509,120
Roadmap	14	850 N. Mission Rd.	144	\$55	\$2,898,720
Roadmap	15	1221 S. Figueroa Place aka Harbor Park	75	\$55	\$1,509,750
<b>Tiny Home Village (THV) Subtotals</b>			<b>1,578</b>		<b>\$31,765,140</b>
<b>Safe Parking</b>					
General Fund	1	Glassell Park Senior Citizen Center	20	\$30	\$219,600

Attachment 2: FY 2023-24 Interim Housing Funding, Number of Beds, and Bed Rates

Program Type	Council District	Site Name/ Address	No. of Beds	FY 2023-24 Bed Rate	FY 2023-24 Funding
General Fund	1	Central City Neighborhood Partners	20	\$30	\$219,600
General Fund	3	West Valley Regional Branch Library	25	\$30	\$274,500
Roadmap	3	7128 Jordan Ave	25	\$30	\$274,500
General Fund	5	National Safe Parking	19	\$30	\$208,620
General Fund	6	Department of Public Social Services Van Nuys Safe Parking	20	\$30	\$219,600
Roadmap	9	1501 S Figueroa Street	30	\$30	\$329,400
Roadmap	9	4301 S Central Ave	10	\$30	\$109,800
Roadmap	11	11339 Iowa Ave	25	\$30	\$274,500
Roadmap	11	5455 E. 111th Street	50	\$30	\$549,000
Roadmap	12	8775 Wilbur Ave.	20	\$30	\$219,600
Roadmap	13	1033 Cole Ave.	20	\$30	\$219,600
Roadmap	15	19610 S. Hamilton Ave	25	\$30	\$274,500
Roadmap	15	711 S. Beacon St.	30	\$30	\$329,400
<b>Safe Parking Subtotals</b>			<b>339</b>		<b>\$3,722,220</b>
<b>GRAND TOTAL</b>			<b>6,006</b>		<b>\$134,293,273</b>